

PRE-PROPOSAL MEETING ATTENDEES
RFP No. 025-010
FEDERAL GOVERNMENT RELATIONS SERVICES
MAY 13, 2025, at 1:00 P.M.

Name of Attendee	Company	Email Address	Certified Small, Women-Owned & Minority-Owned Business Enterprise (SWaM)	Certified Disadvantaged Business Enterprise (DBE)	Check Area of Interest	
Matthew Graham	Cardinal	matthew@cardinalinfrastructure.com	Yes ☒ No ☐	Yes ☐ No ☒	Prime Contractor ☒	Subcontractor ☐
James Howell	Cardinal	James@cardinalinfrastructure.com	Yes ☐ No ☐	Yes ☐ No ☐	Prime Contractor ☐	Subcontractor ☐
JAN BRUNNER	Blue Water Strategies	jbrunner@bwstrategies.us	Yes ☐ No ☒	Yes ☐ No ☒	Prime Contractor ☐	Subcontractor ☐
Kyle Oliver	Blue Water Strategies	koliver@bwstrategies.com	Yes ☐ No ☒	Yes ☐ No ☒	Prime Contractor ☒	Subcontractor ☐
SAMUEL PAYNE	THE SILVERBACK TROOP	Samuel.payne@the-silverbacktroop.com	Yes ☐ No ☒	Yes ☐ No ☒	Prime Contractor ☐	Subcontractor ☒
Peter Rindfuss (via teams)	Holland + Hart		Yes ☐ No ☐	Yes ☐ No ☐	Prime Contractor ☐	Subcontractor ☐
Paul Badditt (via teams)	Holland + Hart		Yes ☐ No ☐	Yes ☐ No ☐	Prime Contractor ☐	Subcontractor ☐
			Yes ☐ No ☐	Yes ☐ No ☐	Prime Contractor ☐	Subcontractor ☐
			Yes ☐ No ☐	Yes ☐ No ☐	Prime Contractor ☐	Subcontractor ☐
			Yes ☐ No ☐	Yes ☐ No ☐	Prime Contractor ☐	Subcontractor ☐